Financial Statements

For the year ended March 31, 2018

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To the Members of Halton Children's Aid Society

Independent Auditors' Report

Report on the Financial Statements

We have audited the accompanying financial statements of Halton Children's Aid Society, which comprise the statement of financial position as at March 31, 2018 and the statements of operations, changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Halton Children's Aid Society as at March 31, 2018 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

June 8, 2018 Burlington, Ontario

SB Partners LLP

Statement of Financial Position

March 31, 2018

| Assets | Operating Fund | C | apital Asset Fund | March 31, 2018 | March 31, 2017 |
|---|---|----|----------------------|---|---|
| Current assets Cash Accounts receivable (Note 3) Prepaid expenses and other assets Restricted assets (Note 6) | \$ 251,789 469,865 63,127 207,785 | \$ | - - - | \$ 251,789 469,865 63,127 207,785 | \$ 253,068 340,842 64,379 156,270 |
| Capital assets (Note 4) | 992,566 | | - 1,266,982 | 992,566 1,266,982 | 814,559 1,446,410 |
| | \$ 992,566 | \$ | 1,266,982 | \$ 2,259,548 | \$ 2,260,969 |
| Liabilities | | | | | |
| Current liabilities Accounts payable and accrued liabilities Other current liabilities (Note 6) | \$ 1,127,078 207,785 | \$ | - | \$ 1,127,078 207,785 | \$ 1,000,585 156,270 |
| | 1,334,863 | | - | 1,334,863 | 1,156,855 |
| Interfund balances | 1,000,770 | | (1,000,770) | - | - |
| Deferred lease inducement (Note 7) | 239,964 | | - | 239,964 | 281,101 |
| Deferred capital funding (Note 8) | - | | 708,300 | 708,300 | 788,609 |
| | 2,575,597 | | (292,470) | 2,283,127 | 2,226,565 |
| Fund balances | | | | | |
| Unrestricted | (1,583,031) | | - | (1,583,031) | (1,583,031) |
| Invested in capital assets | - | | 1,559,452 | 1,559,452 | 1,617,435 |
| | (1,583,031) | | 1,559,452 | (23,579) | 34,404 |
| | \$ 992,566 | \$ | 1,266,982 | \$ 2,259,548 | \$ 2,260,969 |

Approved on Behalf of the Board

Director

Director

The accompanying notes are an integral part of the financial statements.



Statement of Changes in Fund Balances

Year Ended March 31, 2018

| | Operating Fund | Capital Fund | 2018 | 2017 |
|---|--------------------|--------------------------|-----------------------|--------------------|
| Fund balances, beginning of year Deficiency of revenues over expenses | \$ (1,583,031) \$ | 1,617,435 \$ (57,983) | 34,404 \$ (57,983) | 99,100 (64,696) |
| Purchase of capital assets Proceeds from deferred capital funding | (23,792) 23,792 | 23,792 (23,792) | - | - |
| Fund balance, end of year | \$ (1,583,031) \$ | 1,559,452 \$ | (23,579) \$ | 34,404 |



Statement of Operations

Year Ended March 31, 2018

| | 2018 | 2017 |
|---|---------------|---------------|
| Revenue | ć 40 F00 077 | ¢ 40 202 624 |
| Provincial grant revenue | \$ 18,508,977 | |
| Other revenue | 1,610,453 | 1,340,202 |
| Amortization of deferred capital funding | 104,101 | 120,613 |
| Amortization of deferred capital lease inducement | 41,137 | 41,137 |
| | | |
| | 20,264,668 | 19,704,576 |
| Expenses | | |
| Salaries | 10,346,855 | 9,869,693 |
| Employee benefits | 2,690,419 | 2,501,720 |
| Travel | 464,098 | 459,476 |
| Training, education and conference | 147,541 | 65,336 |
| Building occupancy | 704,510 | 718,106 |
| Amortization of capital assets | 203,221 | 225,894 |
| Purchased services - non-client | 160,287 | 68,959 |
| Program expenses | 92,581 | 69,604 |
| Boarding rate payments | 3,495,858 | 3,893,845 |
| Purchased services - client | 282,057 | 368,862 |
| Client's personal needs | 650,966 | 516,697 |
| Health and allied services | 163,938 | 225,455 |
| Financial assistance | 279,940 | 124,046 |
| Advertising and promotion | 22,015 | 18,643 |
| Office and postage | 212,057 | 206,594 |
| Other operating expenses | 176,822 | 193,561 |
| Computer | 143,735 | |
| | 20,236,900 | 19,613,593 |
| Deficiency of revenues over expenses before other expense | 27,768 | 90,983 |
| Balanced Budget Fund (Note 13) | (85,751 | (155,127) |
| Loss on disposal of capital assets | - | (552) |
| Deficiency of revenues over expenses | \$ (57,983 |) \$ (64,696) |



Statement of Cash Flows

Year Ended March 31, 2018

| | 2018 | 2017 |
|---|--|---|
| Cash flows from operating activities | | |
| Deficiency of revenues over expenses Amortization of capital assets Amortization of deferred capital funding Amortization of deferred capital lease inducement Loss on disposal of capital assets | \$ (57,983) \$ 203,221 (104,101) (41,137) | (64,696) 225,894 (120,613) (41,137) 552 |
| Net change in accounts receivable Net change in accounts payable and accrued liabilities Net change in other operating working capital balances | (129,023) 126,493 1,251 | - 81,097 246,460 9,681 |
| Cash flows from (used in) operating activities | (1,279) | 337,238 |
| Cash flows from financing activities Decrease in bank indebtedness Proceeds from deferred capital funding | - 23,792 | (50,419) 391,739 |
| Cash flows from financing activities | 23,792 | 341,320 |
| Cash flows from investing activities Purchase of capital assets | (23,792) | (425,490) |
| Cash flows used in investing activities | (23,792) | (425,490) |
| Net increase (decrease) in cash and cash equivalents | (1,279) 253,068 | 253,068 |
| Cash and cash equivalents, beginning of year Cash and cash equivalents, end of year | \$ 251,789 \$ | 253,068 |



Notes to Financial Statements

Year Ended March 31, 2018

1. Nature of operations

The purpose of the Halton Children's Aid Society (the "Society") is to fulfill the mandate of the Child, Youth and Family Services Act within its specified territorial jurisdiction of the Regional Municipality of Halton. Its mission is to protect child and youth, strengthen their well-being and support lifelong, enduring relationships. Its intended community of service covers those children under the age of eighteen years within its jurisdiction whose circumstances require the intervention of the community as defined by the Act, or those who are in its care or otherwise under its supervision. The Society is designated as a Children's Aid Society under the Act. Further, it is incorporated under the Corporations Act as a "corporation without share capital" and is a registered charity under the Income Tax Act.

2. Significant accounting policies

Basis of presentation

The financial statements of the Society have been prepared by management in accordance with Canadian public sector accounting standards.

Fund Accounting

The Society follows the deferral method of fund accounting. Accordingly, resources are classified for accounting and reporting purposes into the following funds: the Operating fund and the Capital fund.

Operating Fund

The Operating fund consists of Child Welfare, OCBe Pooled Funds, Repairs and Maintenance, Halton Prevention and Intervention Committee (HPIC), Wendy's Wonderful Kids, Non-Child Welfare Bursaries and Bridging the Gap activities.

Provincially Funded Programs

Provincially funded activities including Child Welfare, OCBe Pooled Funds, Repairs and Maintenance and HPIC are those supported by the Ministry of Children and Youth Services (the Ministry). Child Welfare and OCBe Pooled Fund activities reflect those for which the Society is accountable under the Child, Youth and Family Services Act, 2017, S.O. 2017, c. 14, Sched. 1.

Child Welfare

Child Welfare activities including Child Welfare, OCBe Pooled Funds, Repairs & Maintenance and HPIC are those supported by the Ministry of Children and Youth Services (the "Ministry") and reflects the activities for which the Society is accountable under the Child, Youth and Family Services Act, 2017, S.O. 2017, c. 14, Sched. 1.

Non-Child Welfare Bursaries

Non-Child Welfare Bursaries are supported by the Children's Aid Foundation of Halton and other sponsors.



Notes to Financial Statements

Year Ended March 31, 2018

2. Significant accounting policies (cont'd.)

Bridging the Gap

Bridging the Gap activities are performed in accordance with specified contribution agreements with the Regional Municipality of Halton and other sponsors.

Wendy's Wonderful Kids

Wendy's Wonderful Kids is funded through the Dave Thomas Foundation.

Capital Fund

The Capital fund accounts for all funds expended and available for the acquisition of capital assets. Capital fund contributions are appropriated by the Board and, as such, are internally restricted for the exclusive use of such activities.

Cash and cash equivalents

Cash and cash equivalents include cash on hand and balances with banks.

Revenue recognition

Provincial grants received in excess of operating expenses are recorded as amounts due to the Ministry. Provincial grants are subject to review by the Ministry and adjustments, if any, arising there from are reflected as an adjustment to revenue in the period of such adjustments. Contributions received from the Regional Municipality of Halton are received on a cost recovery basis and are recorded as revenues in the period in which the expenses are incurred.

Revenue from donations and fundraising activities is recorded when received. Restricted contributions are recorded as deferred revenue and recognized as revenue when the related expenses occur.

Capital assets and amortization

Capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Amortization is provided as follows:

Building

20 year straight-line

Computer equipment

3 year straight-line

Furniture and fixtures

10 year straight-line

Leasehold improvements

Remaining term of the lease

Vehicles

5 year straight-line

Deferred capital funding

Deferred capital funding consists of grants which are received on account of capital and are deferred and amortized on a straight-line basis at rates corresponding to those of the related capital assets.

Contributed services

These financial statements do not reflect the substantial value of services contributed by volunteers, foster parents, and other interested parties because the fair market value of such services are not readily available.



Notes to Financial Statements

Year Ended March 31, 2018

2. Significant accounting policies (cont'd.)

Income taxes

The Society is a non-profit organization registered under the Income Tax Act (the "Act") and, as such, is exempt from income taxes and is able to issue donation receipts for income tax purposes. In order to maintain its status as a registered charity under the Act, the Society must meet certain requirements of the Act. In the opinion of management, these requirements have been met.

Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expense during the period. Actual results could differ from those estimates.

Financial instruments

The Society's financial instruments consist of cash, accounts receivable, bank indebtedness, accounts payable and accrued liabilities and other current liabilities. All financial instruments are initially recorded at fair value and subsequently measured at amortized cost. Transaction costs and financing fees associated with financial instruments carried at amortized cost are recorded as adjustments to the initial fair value recognized and amortized over the life of the financial instrument.

3. Accounts receivable

| | 2018 | 2017 |
|---|--|--|
| Accounts receivable Due from the Regional Municipality of Halton H.S.T. recoverable OKN receivable Due from Children's Aid Foundation of Halton | \$ 141,591 8,828 108,316 121,499 89,631 | \$ 119,408 85,350 77,456 58,315 313 |
| | \$ 469,865 | \$ 340,842 |



Notes to Financial Statements

Year Ended March 31, 2018

| 4. | Capital assets | | | | | |
|----|------------------------|--------------|------------------------------|--------------|--------------|--|
| | | Cost | cumulated nortization | 2018 | 2017 | |
| | Land | \$ 80,000 | \$ - | \$ 80,000 | \$ 80,000 | |
| | Building | 1,160,147 | 516,732 | 643,415 | 701,421 | |
| | Computer equipment | 213,926 | 168,805 | 45,121 | 51,838 | |
| | Furniture and fixtures | 362,138 | 304,313 | 57,825 | 93,744 | |

1,130,000

61,675

| \$ 3,007,886 | \$ 1,740,904 | \$ 1,266,982 | \$ 1,446,410 |
|-----------------|-----------------|-----------------|-----------------|

440,184

437

516,209

3,198

689,816

61,238

5. Bank indebtedness

Vehicles

Leasehold improvements

The Society has an operating line of credit, with a maximum limit of \$1,000,000 which bears interest at bank prime plus 0.5%. The operating line is unsecured and there are no margin requirements or borrowing covenants on this credit facility. As of March 31, 2018, there was \$NIL (2017 - \$NIL) drawn on this credit facility.

6. Restricted assets & Other current liabilities

| | 2018 | 2017 |
|---|---------------|---------------|
| Registered Education Savings Plans (RESP) contributions payable | \$ 93,250 | \$ 38,630 |
| OCBe savings payable | 114,535 | 117,640 |
| | \$ 207,785 | \$ 156,270 |

RESP contributions payable represent funds received from the Federal Government which are to be used to establish RESP's for children within the Society's care. A total of \$70,460 (2017 - \$61,660) was received in the year and a total of \$15,840 (2017 - \$51,610) was transferred to RESPs established for such children during the year.

OCBe savings payable represent funds received from the Ministry prescribed for the use of supporting the transition of youth in care to independent living. OCBe saving funds are received by the Society while such youth are between the ages of 15 to 17 and are payable to the youth only after they have satisfied the requirements of the savings program. A total of 34,842 (2017 - 93,624) was received and a total of 37,947 (2017 - 93,584) were disbursed during the year.



Notes to Financial Statements

Year Ended March 31, 2018

7. Deferred lease inducement

| | 2018 | 2017 |
|---|---------------------------|---------------------------|
| Balance, beginning of year Less: amortization of deferred lease inducement | \$ 281,101 (41,137) | \$ 322,238 (41,137) |
| Balance, end of year | \$ 239,964 | \$ 281,101 |

The Society signed a fifteen year lease for its Burlington office which expires in January 2024. The landlord has given the Society a lease inducement to be used for leasehold improvements for \$617,053. This amount is being amortized straight-line over the term of the lease.

8. Deferred capital funding

| | 2018 | 2017 |
|--|---------------|---------------|
| Balance, beginning of year | \$ 788,609 | \$ 517,484 |
| Deferred capital funding - grants | 23,792 | 395,488 |
| Repayment of capital funding | - | (549) |
| Amortization of deferred capital funding | (104,101) | (123,814) |
| Balance, end of year | \$ 708,300 | \$ 788,609 |

9. Operating lease commitments

Future minimum payments for operating leases that have initial or remaining terms of one year or more consist of the following amounts:

| 2019 | \$ 524,208 |
|------------|-----------------|
| 2020 | 554,775 |
| 2021 | 555,609 |
| 2022 | 492,609 |
| 2023 | 447,609 |
| Thereafter | 373,007 |
| | |
| | \$ 2,947,817 |



Notes to Financial Statements

Year Ended March 31, 2018

10. Contingencies and commitments

The Society is subject to claims arising in the normal course of operations. It is not possible for the Society to predict with any certainty the outcomes of such claims. Management is of the opinion that based on the information presently available, it is unlikely that any liability, to the extent not covered by insurance or inclusion in the financial statements, would be material to the Society's financial position.

In 2017, pursuant to a contribution agreement, the Regional Municipality of Halton provided the Society with a forgivable loan of \$355,000 for the purchase of a transitional housing facility. The loan provided has been accounted for as deferred capital funding. The loan agreement stipulates that the loan will be forgiven on May 6, 2021 provided that the Society has not defaulted on the service guidelines within the agreement. Management is of the opinion that the Society will meet all future obligations and commitments in connection with the service guidelines under this agreement.

11. Pension plan

The Society participates in the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer contributory defined benefit pension plan, providing pension benefits to most of its employees.

Contribution rates for employees earning below the year's maximum pensionable earnings is 9.0% and 14.6% on earnings above the year's maximum pensionable earnings.

The pension expense for the year amounted to \$1,031,931 (2017 - \$975,330).

The OMERS pension plan has a deficit. If actuarial surpluses are not available to offset the existing deficit and subsidize future contributions, increases in contributions may be required in the future.

12. Financial instruments

The Society's financial instruments consist of cash, accounts receivable, bank indebtedness, accounts payable and accrued liabilities and other current liabilities.

Liquidity risk

The Society's exposure to liquidity risk is dependent on the collection of accounts and funding receivable, purchasing commitments and obligations or raising of funds to meet commitments and sustain operations. The Society controls liquidity risk by management of working capital, cash flows and the availability of borrowing facilities.

Unless otherwise noted, it is management's opinion that the Society is not exposed to significant market, interest rate, currency, or credit risks.



Notes to Financial Statements

Year Ended March 31, 2018

13. Balanced Budget Fund and Future Access to Surpluses

In fiscal 2014, the Ministry of Children and Youth Services (MCYS) announced the creation of the "Balanced Budget Fund" to support Children's Aid Societies in meeting the balanced budget requirement set out in Regulation 70 and to proactively manage the risks associated with a multi-year budget planning process. The Balanced Budget Fund will be developed on an individual CAS basis, in an amount up to each CAS's accumulated surplus that has been returned to the Ministry following the implementation of the new funding model in fiscal 2014.

In order to be eligible to access these funds in a future year, the Agency must meet two conditions: (1) the Agency must have generated a prior year surplus recovered in or after fiscal 2014; and (2) in a subsequent year, the Agency requires additional funding in an amount up to its total accumulated prior year surplus to balance its budget.

During the year, the Agency generated a surplus of \$85,751 (2017 - \$155,127 surplus) that is scheduled to be recovered by the Ministry and will be added to the Agency's Balanced Budget Fund.







To the Members of Halton Children's Aid Society

Additional Comments of Auditors for the Year Ended March 31, 2018

The accompanying schedule of operations is presented as supplementary information only. In this respect, it does not form part of the financial statements of Halton Children's Aid Society for the year ended March 31, 2018 and hence is excluded from the opinion expressed in our report dated June 8, 2018 to the Members on such financial statements. The information in this schedule has been subject to audit procedures only to the extent necessary to express an opinion on the financial statements of the Society and, in our opinion, is fairly presented in all respects material to those financial statements.

June 8, 2018 Burlington, Ontario

> Chartered Professional Accountants Licensed Public Accountants

Supplementary Schedule of Operations by Fund

Year Ended March 31, 2018

| Parameter | | Child Welfare | OCBe Pooled Funds | Repairs & Maintenance | Halton Prevention & Intervention Committee | Wendy's Wonderful Kids |
|---|---|------------------|----------------------|--------------------------|--|------------------------------|
| Revenue Provincial grant revenue | Ś | 18,374,956 | \$ 58,159 | \$ 55,862 | \$ 20,000 | \$ - |
| Other revenue | 7 | 758,234 | , Jo,133 | 3 33,002 | 20,000 | 104,693 |
| Amortization of deferred capital funding | | - | - | - | - | - |
| Amortization of deferred capital lease inducement | | - | - | - | - | - |
| | | 19,133,190 | 58,159 | 55,862 | 20,000 | 104,693 |
| Expenses | | | | | | |
| Salaries | | 10,044,432 | - | - | - , | 79,828 |
| Employee benefits | | 2,550,465 | - | * | | 14,472 |
| Travel | | 435,234 | - | - | - | 10,004 |
| Training, education and conference | | 146,793 | - | - | - | - |
| Building occupancy | | 579,320 | - | 55,862 | | - |
| Purchased services - non-client | | 125,288 | • | - | 5,000 | - |
| Program expenses | | 32,158 | - | - | - | - |
| Boarding rate payments | | 3,495,858 | - | - | - | 0 — 0 |
| Purchased services - client | | 281,693 | - | - | - | 364 |
| Client's personal needs | | 377,983 | 58,159 | - | - | - |
| Health and allied services | | 163,938 | - | - | - | - |
| Financial assistance | | 279,940 | - | - | - | - |
| Advertising and promotion | | 22,015 | - | - | - | - |
| Office and postage | | 191,765 | - | - | 15,000 | 25 |
| Other operating expenses | | 176,822 | - | - | - | ~ |
| Computer | | 143,735 | - | - | - | - |
| | | 19,047,439 | 58,159 | 55,862 | 20,000 | 104,693 |
| Excess of revenues over expenses | | 85,751 | - | - | - | - |
| Balanced Budget Fund (Note 13) | | (85,751) | - | - | - | - |
| Excess of revenues over expenses | | - | _ | - | - | - |

 $\label{the accompanying notes are an integral part of the financial statements.$



Supplementary Schedule of Operations by Fund (continued)

Year Ended March 31, 2018

| | Non-Child Welfare Bursaries | Bridging the Gap | Capital Fund | 2018 | 2017 |
|--|-----------------------------------|---------------------|-----------------|-------------|------------|
| Revenue | | | | | |
| Provincial grant revenue | - | - | - | 18,508,977 | 18,202,624 |
| Other revenue | 214,824 | 532,702 | - | 1,610,453 | 1,340,202 |
| Amortization of deferred capital funding | - | -1 | 104,101 | 104,101 | 120,613 |
| Amortization of deferred capital lease inducement | - | - | 41,137 | 41,137 | 41,137 |
| | 214,824 | 532,702 | 145,238 | 20,264,668 | 19,704,576 |
| Expenses | | | | | |
| Salaries | - | 222,595 | - | 10,346,855 | 9,869,693 |
| Employee benefits | - | 125,482 | - | 2,690,419 | 2,501,720 |
| Travel | - | 18,860 | - | 464,098 | 459,476 |
| Training, education and conference | - | 748 | - | 147,541 | 65,336 |
| Building occupancy | - | 69,328 | - | 704,510 | 718,106 |
| Amortization of capital assets | - | - | 203,221 | 203,221 | 225,894 |
| Purchased services - non-client | - | 29,999 | - | 160,287 | 68,959 |
| Program expenses | - | 60,423 | - | 92,581 | 69,604 |
| Boarding rate payments | - | - | - | 3,495,858 | 3,893,845 |
| Purchased services - client | - | - | - | 282,057 | 368,862 |
| Client's personal needs | 214,824 | - | - | 650,966 | 516,697 |
| Health and allied services | - | - | - | 163,938 | 225,455 |
| Financial assistance | - | - | _ | 279,940 | 124,046 |
| Advertising and promotion | - | - | - | 22,015 | 18,643 |
| Office and postage | - | 5,267 | - | 212,057 | 206,594 |
| Other operating expenses | - | - | = | 176,822 | 193,561 |
| Computer | - | - | - | 143,735 | 87,102 |
| | 214,824 | 532,702 | 203,221 | 20,236,900 | 19,613,593 |
| Excess (deficiency) of revenues over expenses before other expense | - | - | (57,983) | 27,768 | 90,983 |
| Balanced Budget Fund (Note 13) | - | - | - | (85,751) | (155,127) |
| Loss on disposal of capital assets | - | | | - | (552) |
| Deficiency of revenues over expenses | \$ - | \$ - | \$ (57,983) \$ | (57,983) \$ | (64,696) |

 $\label{the accompanying notes are an integral part of the financial statements.}$

